

**Freestone Medical Center
Fairfield Hospital District
Board of Directors' Meeting
October 2nd, 2025**

The Fairfield Hospital District met for a Special Called Meeting on October 2, 2025, in the J.R. Corne Boardroom inside Freestone Medical Center at 12:00 p.m. Board Members in attendance were George Robinson, Vance Oglesbee, Lisa Tate, David Lott, Brent Moore, and Carman Mannen. Others in attendance included Tony Price (FHD Advisor), Melissa Wilson (CEO), Jennifer Azua (CFO), Dr. Darryl White (Chief of Medical Staff), Michael Morgan (CHC, via phone), and David Yackell (CHC, via phone), Dr. Andy Wilson (ACPHHealth), Dr. Brett Burnettl (ACPHHealth), and Dr. Will Dodds (ACPHHealth, FMC ED/Trauma Medical Director).

A. CALL TO ORDER - The meeting was called to order at 5:45 pm by George Robinson.

B. INVOCATION - The invocation was led by Mr. Tony Price.

C. PUBLIC FORUM - No public comments were made.

D. FY 2026 FMC Budget

Jennifer Azua presented the final version of the proposed FY 2025-2026 Fairfield Hospital District budget. The final budget had been previously distributed and included as part of the meeting packet. A motion to approve the 2025-2026 budget was made by Carman Mannen and seconded by David Lott. Motion carried unanimously.

E. FY 2026 FMC Business Plan

Melissa Wilson presented the FY 2026 Business Plan, also distributed in advance of the meeting. The plan outlined strategic goals and operational priorities for the upcoming year. A motion to approve the FY 2026 Business Plan was made by Vance Oglesbee and seconded by Lisa Tate. Motion carried unanimously.

F. CFO REPORT - Jennifer Azua reported that inpatient volumes ended strong in September with 28 admissions and zero swing bed admissions. MRI volume remained low, prompting evaluation of a cash-based pricing strategy. Revenue cycle improvements have contributed to recent increases in cash collections, and clinic revenue was notably higher in late September. Both awarded grants were received and are being applied to reduce the line of credit (\$250K) and fund contractual obligations approved by the grant (\$350K). She also noted that implementation of Currance (RCM) and partnership with CHC is showing early positive results. The Slice Health denial analytics tool is expected to go live by November.

G. Executive Session - Entered into executive session at 6:57 p.m., in accordance with Texas Government Code Section 551.074 (Personnel Matters) and 551.086 (Economic Development).

ACTION FROM EXECUTIVE SESSION - Executive session adjourned at 8:05 p.m. No action taken.

H. ADJOURNMENT - Meeting adjourned at 8:05 p.m.

I. Next Meeting - October 24th, 2025 at 12:00 p.m. in the J. R. Corne Boardroom at Freestone Medical Center.

George Robinson
FHD Board President

Melissa Wilson
CEO