Freestone Medical Center
Fairfield Hospital District
Board of Directors Meeting
July 23rd, 2026

The Fairfield Hospital District met on July 23, 2026, in the J.R. Corne Boardroom inside Freestone Medical Center. Board Members in attendance were George Robinson, Vance Oglesbee, Brent Moore, Carman Mannen, Danny Wren, and Lisa Tate. Others in attendance included Tony Price (FHD Administrator), Melissa Wilson (CEO), Nicki Hagen (CNO), Justin Doss (CHC), Joe Thomason (CHC), Dr. Darryl White (Chief of Medical Staff), Mathew Janssens (Interim CFO), Lisa Theasmeyer (Admin Assistant), Lisa Horton (RHC RN), Billy Perez (via phone) and David Yackell (via Google Meet). Members absent were David Lott (excused).

A. CALL TO ORDER - The meeting was called to order at 12:06 p.m. by George Robinson.

B. INVOCATION - The invocation was led by Tony Price.

C. PUBLIC FORUM - No public comments were made.

D. FAIRFIELD HOSPITAL DISTRICT UPDATE - Tony Price provided a District update, including tax base and revenue projections, tax rate comparison with other Texas rural hospital districts, property value growth expectations and budget considerations including a proposed budget of $6 million. Tony also spoke to the upcoming tax rate election and board members up for reelection: Danny Wren, Dr. David Lott, and Dr. Brent Moore. Major development projects impacting the future tax base was also discussed including a data center, two power plants and the Lake Development project.

E. COMMUNITY HOSPITAL CORPORATION UPDATE - Justin Doss was introduced, Joe Thomason reported on continued CHC support during the REH transition, ongoing Monthly Operating Report (MOR) activities, revenue cycle and payer contract work, and assistance provided in preparation for the Architectural Review Unit (ARU) survey. A written CHC Board update was provided in the Board packet.

Justin Doss was introduced. Joe Thomason explained operational reviews, revenue cycle and contracting, and new cybersecurity measures. Joe and Melissa Wilson also gave an update on the REH transition, including status of the architectural review survey, licensure timing and anticipated REH payments based on REH designation effective June 30th to capture full June payment.

F. CONSENT AGENDA - The Board reviewed the Consent Agenda, which included the June 23, 2026 Regular Meeting Minutes, June 2026 Financials, Medical Staff credentialing actions as listed on the agenda, and Policies and Procedures as listed. A motion to approve the Consent Agenda as presented was made by Carman Mannen and seconded by Danny Wren. Motion carried unanimously.

G. DISCUSSION ITEMS -

- **EMS Projects:** There was a request for approval of a covered parking structure and sidewalk connection from the Montessori to the EMS building. EMS will fund the project, the improvements will become Fairfield Hospital District property upon completion and EMS will assume responsibility for ongoing maintenance and associated liabilities. A motion to approve was made by Dann Wren and seconded by Brent Moore. Both projects were approved unanimously.
- **Lisa Horton recognition –** George Robinson recognized Lisa for 45 years of nursing service, including 39 years in Freestone County. She was presented with a commemorative gift and recognized for her long-standing dedication. Group pictures with Lisa and the board were taken.

H. REPORTS

1. **CFO -** Reports were included in the Board packet.
   Mathew Janssens provided the following:
   - Introduction of financial dashboard
   - Revenue cycle opportunities and work with Currance
   - Contract labor, productivity, staffing and market wage analysis
   - Board discussion emphasizing the importance of timely, meaningful financial information and dashboard reporting

2. **CNO and QA/PI -** Reports were included in the Board packet.

   Nicki Hagen reviewed clinical operations and quality indicators, including admissions, observations, emergency department activity, surgeries, Rural Health Clinic visits, mortality data, and quality/compliance activities. She also reported there were no grievances, complaints, or compliance issues for the reporting period.

   Additionally there was discussion regarding the Leon Clinic provider transition, positive discussion about how the REH operational model has been working so far. George Robinson expressed appreciation for the Emergency Department staff and patient care.

   CEO Comments- A written report was provided in the Board packet.

   Melissa Wilson provided the following updates:

   - Progress toward REH approval, including the ARU inspection and ongoing life safety corrections.
   - Interim hospitalist planning and Beam transition; transitioning August 28 at 7 a.m.
   - Appreciation to CHC, Huntsville Memorial staff, and FMC team for the significant work supporting the REH transition and ARU visit.
   - Additional details were included in the written CEO report.

I. **EXECUTIVE SESSION:** No Executive session was held

J. ADJOURNMENT - Meeting adjourned at 1:29 p.m.

K. Next Meeting – August 20, 2026 at 12:00 p.m. in the J. R. Corne Board Room in Freestone Medical Center.

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George Robinson
FHD Board President

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Melissa Wilson
CEO, Freestone Medical Center